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## RESEARCH ARTICLE

# Evaluating the Impact of Telemedicine Through Analytics: Lessons Learned from the COVID-19 Era

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## ABSTRACT

The COVID-19 pandemic left a yet unseen paradigm shift in the international healthcare delivery and telemedicine has become its lifeline to guarantee the continuity of care under lockdowns, social distancing requirements, and the health systems overwhelmed. As the use of telehealth services became ramped up, concerns about the efficacy of their use, equity of their use, and their sustainability soon followed. This article examines how data analytics have successfully been applied in measuring the outcomes of telemedicine in the light of COVID-19 pandemic providing a multidimensional analysis in a manner that assesses the outcomes in terms of clinical, operational, and social-economic factors. Using descriptive, predictive and prescriptive analytics, healthcare organizations and policymakers could crunch data matrices that covered a sea of electronic health records (EHRs), insurance claims, wearable health apps for fitness trackers and patient feedback sites. These instruments allowed us to achieve a very detailed picture of the trends in the use of telemedicine as well as clinical efficacy in treating chronic and acute diseases without being physically present and the level of patient satisfaction. The Centres for Disease Control and Prevention (CDC) claimed that compared to those of the same month of 2019, telehealth visits rose by 154% in March 2020 in the U.S. In addition, McKinsey & Company report observed an increase in the number of consumers interested in telehealth, with 76% reporting interest in using telehealth as compared to 11% before the pandemic. One of the central directions is the application of analytics to analyse telemedicine access inequalities. It has been revealed by the pandemic, as the digital divide which is driven by social-economic advantages of individual, geographical, racial and age-related disadvantages were manifested more clearly than ever. Researchers found that 38% of low-income families in America had access to dependable internet access, which subordinates fair digital access to virtual care to a large extent. The analytics were important to recognize these disparities and implement policy interventions specially geared towards them. The practical results like a 20% decrease in the levels of no shows and better triaging processes only confirm the promise that telemedicine holds under the influence of data. The analysis of case studies of the US, India and other countries is provided, where various healthcare systems used analytics to achieve telehealth optimization and real-time decision-making.

## KEYWORDS

COVID-19, Digital Health Equity, Healthcare, Data Analytics, Telemedicine, Patient Monitoring

## ARTICLE INFORMATION

**ACCEPTED:** 19 December 2021

**PUBLISHED:** 27 December 2021

**DOI:** 10.32996/jmhs.2021.2.2.19

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## 1. Introduction

The pandemic of COVID-19 became a revolution in the history of healthcare provision and forced health systems across the globe to embrace a shift to virtual care models faster than ever before. Telemedicine that had enjoyed little use due to regulatory inability, physician resistance, and patient ignorance, was fast becoming a fundamental part of medical consultations. Through the stay-at-home orders that governments issued in the early months of 2020, and with hospitals shifting their priorities to treating COVID-

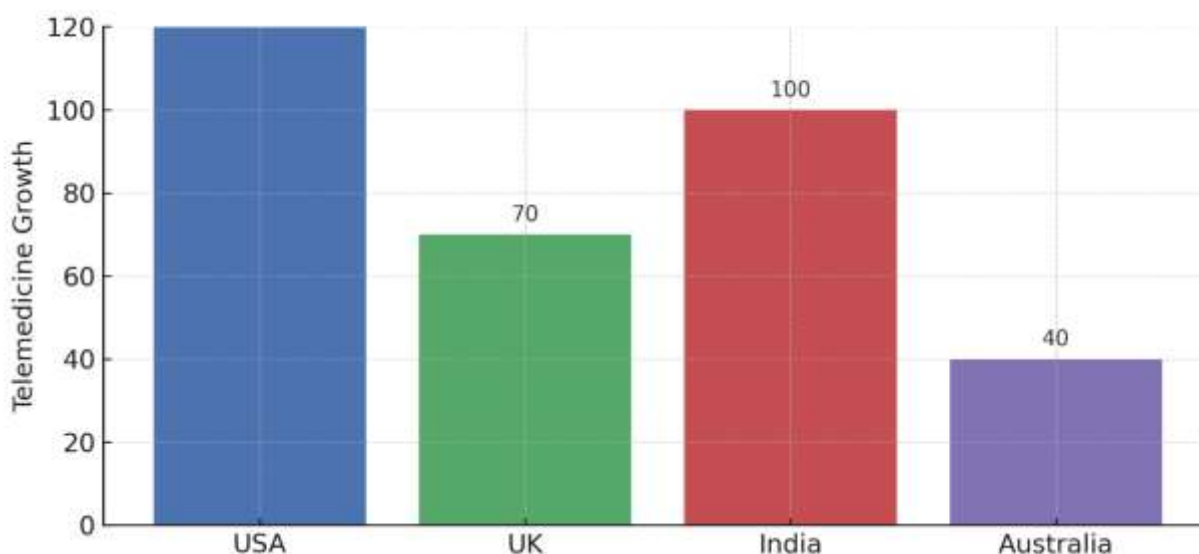
19 patients, telehealth has revived itself as an important medium that allowed healthcare systems to continue offering care to the non-emergency patient population, chronic diseases management, mental health coverage, and even COVID-19 triage (Luo et al., 2021; Juie et al., 2020). It is a drastic change, which created new spaces to research, especially when it comes to the question of efficacy, equity, and sustainability of remote care. While the global scale of telemedicine's deployment is evident, understanding its true impact requires robust analytical tools. Data analytics became essential in interpreting vast amounts of healthcare data to assess clinical outcomes, patient satisfaction, and operational efficiency. This section explores the context, scale, and urgency of telemedicine adoption during the COVID-19 pandemic and introduces the critical role of analytics in guiding its future (Webster, 2020). Before 2020, telemedicine constituted less than 1% of all outpatient visits in most countries. However, in the United States, telehealth visits increased by 154% in March 2020 alone compared to the previous year. Similarly, the United Kingdom's National Health Service (NHS) reported that it processed 100 million consultations by early 2021. These figures explain how virtual healthcare systems burgeoned and dependent on the world considering pandemic-related restrictions. The process was successful, 70% of consultations shifted to remote formats by April 2020 (Raheim, 2020).

Rapid regulatory changes paved the way to the unprecedented telehealth explosion. The Centers for Medicare & Medicaid Services (CMS) of the U.S increased the telehealth reimbursement temporarily due to the CARES Act, so that providers could receive reimbursements with the same standard as an in-person visit. The application of non-traditional video platforms such as Zoom and Skype in the delivery of healthcare was enabled because of the laxity in the HIPAA enforcement (Li et al., 2019). Numerous countries had governments creating a similar temporary structure. To take one example, Australia established Medicare-subsidized telehealth services, and 40 millions remote consults were done in a year. These changes in policy brought about the infrastructure necessary to achieve mass adoption but also the pressure to put in place both outcomes tracking and quality assurance. Although it has great appeal, the rapid adoption of the telemedicine system also brought legitimate doubts about its advantages in terms of effectiveness, equity, and sustainability (Eberly et al., 2020). Were there similar clinical outcomes created via remote care? Did some populations get left behind because of no access to internet or being digital illiterate? To answer these questions, it was not sufficient to speak based on anecdotal evidence. Measurements changed into the analytical focus on industrial performance and results (Eberly et al., 2017).

Healthcare analytics in its simplest form of utilization and provider performance analysis up to the models of high-tech AI allowed institutions to follow patient behavior patterns, provider performance, and virtual workflow optimization. Descriptive analytics were used to monitor who used telehealth and when; predictive analytics would alert those patients at risk of worsening; and prescriptive analytics would direct scheduling and triaging (Reddy et al., 2019). Machine learning, for instance, helped Kaiser Permanente to estimate which patients would probably get a substantial benefit with the help of telehealth, and the subsequent distribution of resources was made more efficient. Besides, dashboard and real-time reporting enabled health systems to modify the strategies to adapt to the emerging trends and disparities (Wang et al., 2018). The aim of the current paper is to discuss the role of analytics in the evaluation of telemedicine outcomes throughout the COVID-19 pandemic in five major areas including clinical effectiveness, patient satisfaction, cost-efficiency, provider experience, and health equity (Aashima et al., 2021). The study focuses on the opportunities and limits of analytics in measuring the full extent of the remote care, through engaging case studies and international comparison. Also, future policy and infrastructure suggestions were described further in the paper in order to increase the position of data-driven decision-making in health posts-pandemic system.

## **2. Telemedicine Before and During COVID-19**

Type the text here The COVID-19 pandemic proved to be a catalyst in telemedicine, putting it on the stage of healthcare to be at the forefront of taking care of patients. Despite decades of the development of digital health technologies they were used by most of the population before 2020 with limited readiness. Practice barriers, provider resistance, reimbursements concerns, and inadequate access to technology were impediments. Nevertheless, an urgent regulatory (Raheim, 2020) and infrastructural shift toward safe distancing resulted in lockdowns, and the safety and availability of remote care became a necessity, which quickly caused the global telehealth to grow like never before. This part involves consideration of the differences between pre-pandemic and pandemic-related telemedicine, where usage patterns, policy changes, and involvement of digital instruments in the clinical process are identified (**Figure 1**).



**Figure 1.** Global Surge in Telemedicine Use for the USA, UK, India, and Australia.

### 2.1. Background - The Evolution of Telemedicine

Telemedicine is the provision of medical support using digital communication tools, such as video conferencing, remote monitoring systems, mobile health tools, with asynchronous messaging. Though the concept emerged as early as the 1960s initially supported by NASA and the U.S. military it remained largely experimental for decades. Adoption was limited by issues such as internet inaccessibility, underdeveloped legal frameworks, and skepticism about clinical quality. A 2016 survey by the World Health Organization found that only 29% of low-income countries had any form of telemedicine strategy, compared to 71% of high-income countries. Even in the United States, which had relatively advanced digital infrastructure, only 8% of primary care consultations were conducted remotely prior to the pandemic. Meanwhile, in Europe, most countries lacked cross-border licensing and reimbursement policies, leading to disjointed adoption patterns (Aagaard & Kristensen, 2014). Despite the growing availability of smartphones, cloud computing, and wearable health devices, systemic and policy-based limitations kept telemedicine from achieving mainstream adoption. Its use was often limited to mental health services, follow-up appointments, and rural outreach programs rather than core healthcare delivery.

### 2.2. Telemedicine before COVID-19 - A Slowly Emerging Trend

Before COVID-19, telemedicine was progressing, but at a slow and uneven pace. In the U.S., an American Medical Association (AMA) survey conducted in 2019 showed that only 28% of physicians had ever used telehealth in their practice. In Canada, the Canadian Medical Association reported that just 10% of physicians used virtual tools consistently, and most were limited to phone calls rather than video consultations. Infrastructure gaps also played a major role (American Medical Association, 2020). In Sub-Saharan Africa, less than 25% of hospitals had reliable internet connections as of 2019, making virtual consultations logistically difficult. Additionally, older populations often lacked digital literacy or access to the necessary technology, further reducing telemedicine's potential reach. Patients and providers were often hesitant due to concerns about clinical accuracy, diagnostic limitations, and data privacy. Reimbursement inconsistencies also discouraged providers from investing in telehealth systems. As a result, digital care remained peripheral, viewed more as a contingency than a core healthcare service (Manik et al., 2018 ; Miah et al., 2019).

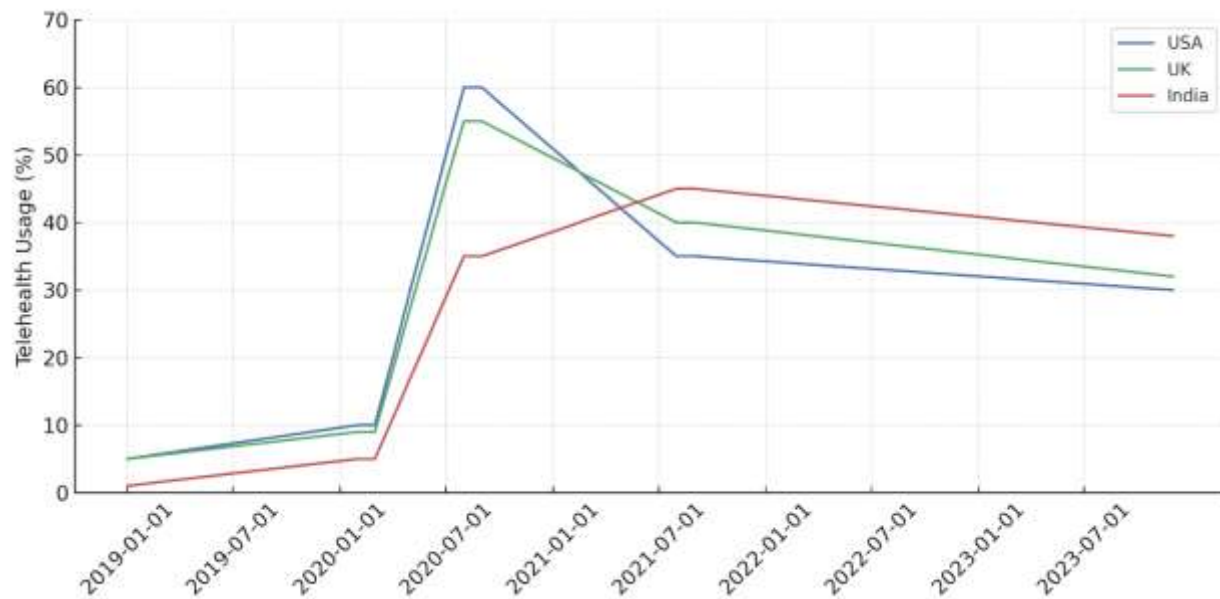
### 2.3. Catalysts for Rapid Adoption during the Pandemic

The onset of the COVID-19 pandemic in early 2020 forced health systems to pivot quickly. Physical distancing requirements, overwhelmed hospitals, and fear of viral transmission made in-person visits risky or impractical. In response, governments and health organizations implemented emergency policies that enabled telemedicine to scale rapidly. In the United States, the CARES Act and emergency orders from the Centers for Medicare & Medicaid Services (CMS) expanded telehealth reimbursement to include a broader range of services (Scott Kruse et al., 2018). Video consultations were allowed across state lines, and HIPAA rules were relaxed to permit the use of consumer-facing platforms like Zoom, Skype, and Face Time. The result was a 63-fold increase in telehealth usage among Medicare beneficiaries in just a few months. Globally, the trend was similar. In the United Kingdom, more than 70% of general practice appointments were conducted via phone or video by April 2020, up from just 10% before the

pandemic (Keesara et al., 2020). In Australia, the government introduced Medicare-subsidized telehealth, resulting in over 40 million telehealth consultations between March 2020 and March 2021. India's national eSanjeevani platform facilitated over 100 million consultations by 2019, serving as a model for centralized telemedicine infrastructure.

#### **2.4. Global Surge in Telehealth Usage**

The scale of telehealth adoption during the pandemic was nothing short of historic. According to a 2020 reports by McKinsey & Company, U.S. telehealth utilization skyrocketed from 11% of consumers using virtual care in 2019 to 46% in April 2020 and would be projected to 2023 (Bestsennyy et al., 2021). The report also noted that providers were seeing 50 to 175 times more patients via telehealth than they had before COVID-19. China's Ping An Good Doctor saw a 900% increase in users in the first quarter of 2020. Meanwhile, Brazil launched a national telehealth initiative that expanded virtual access to over 30 million citizens during the first year of the pandemic. These shifts were not just quantitative. The types of services offered also diversified, expanding into chronic care management, urgent care, infectious disease follow-ups, and mental health (Koonin et al., 2020 ; Wosik et al., 2020). For instance, a report by the U.S. Substance Abuse and Mental Health Services Administration (SAMHSA) found that 85% of behavioral therapy sessions in 2020 were conducted remotely (**Figure 2**).



**Figure 2.** Monthly Telehealth Usage Trend for the USA, UK, and India from 2019 to 2023.

#### **2.5. Shifts in Service Delivery and Clinical Use Cases**

The pandemic did not only increase the amount of telemedicine appointments but also transformed the functionality and nature of services available through virtual care platforms on a fundamental level. Prior to COVID-19, telemedicine was mostly limited in its utility to the adjunct clinics, follow-ups, and basic consultations, as well as occasional unique services, such as mental health or dermatology (Keesara et al., 2020). Nonetheless, when systems were pressured to adapt, new use cases also appeared very quickly at all levels of care delivery. Chronic disease management emerged as one of the most feasible virtual care services, especially in such cases as diabetes, hypertension, asthma, and cardiovascular diseases. The patient portals and remote monitoring gadgets provided clinicians with the capacity to monitor patient vital signs and laboratory values in real time. According to a study published in *The Lancet Digital Health*, hospital admissions deemed to result in diabetic patients retaining monitoring decreased by 27% during the pandemic (Wosik et al., 2020). The shift of mental health services to the digital world was almost total as well. During March-May 2020, in the U.S., telepsychiatry visits grew by more than 2000%, meanwhile in such countries as Australia and the UK, video-based therapy even turned into practice. Even such areas as oncology, obstetrics and physical rehabilitation included teleconsultations, virtual tumor boards and home-based care protocols (Smith et al., 2020; Keesara et al., 2020). Such transitions did not only guarantee continuity in care but also brought in the long-term changes in the delivery and access of healthcare. Many patients also stated their level of convenience and better communication, and providers could use more time productively, which predetermines introducing telemedicine as a part of hybrid care systems after the pandemic.

### **3. Analytical Frameworks for Evaluating Telemedicine**

The section discusses the kinds of analytics descriptive, predictive, and prescriptive utilized to evaluate telemedicine outcomes in the middle of the COVID-19 disease. It describes how data science was used by healthcare professionals and researchers to assess

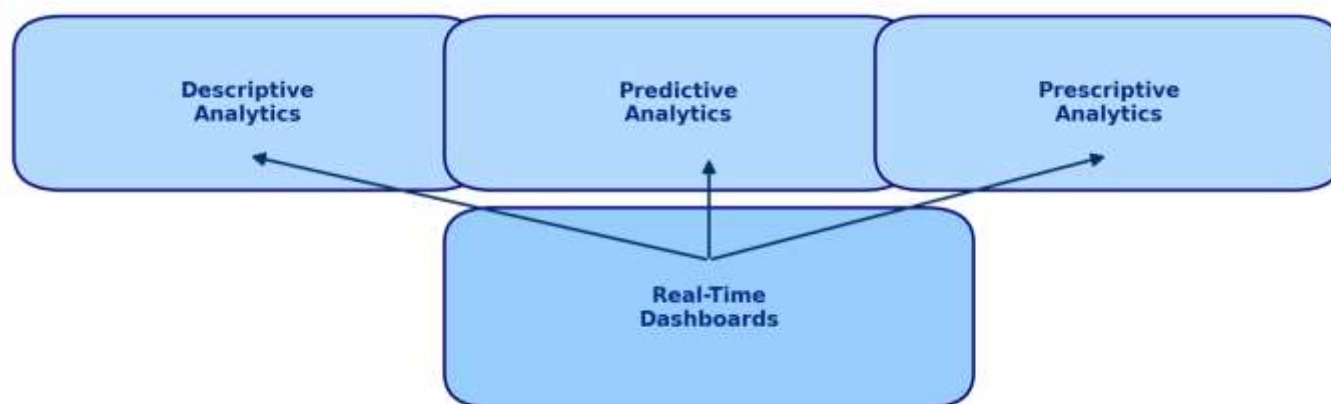
effectiveness, efficiency, equity, and satisfaction and talks about the infrastructure and the sources of data that make such insight possible (Keesara et al., 2020).

### 3.1. Introduction to Healthcare Analytics in Telemedicine

The pandemic spurred explosive revelation of telemedicine resulting in huge amounts of data regarding patient interactions, clinical outcomes, resource use and patient provider satisfaction. The ability to use this data via healthcare analytics helped the stakeholders to monitor the success of remote care, streamline operational processes, and detect access and treatment disparities. Use of data science in digital healthcare was necessary to drive decision making, improve telemedicine plans, as well as quality outcomes (Smith et al., 2020). An article prepared by the Healthcare Information and Management Systems Society (HIMSS) reported that more than 85% of major health systems in the United States introduced analytical tools to monitor telehealth performance during the pandemic. Analytics took a focal point in negotiating and verifying the virtual care model, which was found in the assessment of dropout rates and appointment adherence to the detection of high-risk patients that need remote monitoring (Reddy et al., 2019).

### 3.2. Descriptive Analytics : Understanding the “What”

Descriptive analytics provides a foundational layer by summarizing historical data to understand what happened. During the COVID-19 pandemic, descriptive tools were widely used to measure telehealth utilization rates, patient demographics, service types, and geographic spread. For example, a report by FAIR Health (2020) revealed that telehealth claims lines increased by 8,336% nationally from April 2019 to April 2020. Providers used dashboards to track daily and weekly trends in telemedicine volume, patient age groups, and service types (e.g., Behavioral health vs. Chronic care). Hospitals and health systems could identify patterns such as increased demand in urban areas or underserved rural regions showing minimal engagement (Patel et al., 2021). Such insights were used in addressing the operation adjustments, like setting digital support to high need specialties or extending virtual care hours in regions with a lack of in-person close by access (Figure 3).



**Figure 3.** Analytics in Telemedicine (Descriptive → Predictive → Prescriptive → Real-Time Dashboards).

### 3.3. Predictive Analytics : Identifying Risks and Forecasting Outcomes

Predictive analytics involves statistical models and Machine Learning to find some trends in the data and predict. Implicitly, predictive tools played an essential role in the telemedicine setting, as they allowed predicting which patients were at high risk of deterioration or hospitalization or implicit abdication of care. The Kaiser Permanente and the Mayo Clinic health systems took a predictive approach to identify patients with comorbidities such as diabetes, COPD, or heart failure to monitor them more closely through predictive algorithms drawn on EHRs and telehealth engagement data (Rajkomar et al., 2019). A study published in 2021 in NPJ Digital Medicine found that predictive analytics used on telemedicine reduced hospital readmissions by as much as 20% of some chronic disease cohorts. Other clinical applications involved predicting the utilization of telehealth in certain areas, predicting the volume of the patient population, and predicting which patients would be at risk of missing remote visits based on their past habits to implement proactive measures to reach them, as well as rescheduling (Golas et al., 2021).

### 3.4. Prescriptive Analytics : Guiding Decision-Making

Prescriptive analytics goes one step further by prescribing action based upon the data. In the times of pandemic, prescriptive tools assisted health administrators in the best use of resources, scheduling, and efficiently calculating the best course out to treat telehealth patients (Maddox et al., 2018). For instance, AI-enabled triage systems were developed in countries like Singapore and Israel to determine whether a patient should be referred to in-person care, emergency departments, or self-monitoring at home. Algorithms considered factors such as age, symptom severity, and comorbidities to make recommendations. In the U.S., a

healthtech startup implemented a prescriptive analytics tool that improved telehealth appointment scheduling efficiency by 30%, using past data to assign patients to the most appropriate clinician based on case complexity.

3.5. Real-Time Dashboards and Decision Support Systems

Throughout the pandemic, many health systems implemented real-time dashboards to monitor and respond to telehealth activity dynamically. These dashboards aggregate key performance indicators (KPIs) (Wosik et al., 2020; Patel et al., 2021).

- Daily visit volume
- Average session length
- No-show rates
- Patient satisfaction scores
- Follow-up adherence

For example, Northwell Health in New York deployed a real-time telemedicine command center using analytics to manage over 20,000 daily virtual consultants at peak pandemic periods. This allowed rapid adjustments to staffing, platform stability, and care quality protocols. In addition, clinical decision support systems (CDSS) were used to guide telehealth providers during consultations. For instance, a CDSS could prompt a physician to order a COVID-19 test or refer a high-risk patient to a hospital based on symptoms entered during a virtual visit.

3.6. Key Data Sources for Telemedicine Analytics

To support these analytical frameworks, a range of data sources were utilized, including :

- Electronic Health Records (EHRs) : Provided clinical and demographic data for longitudinal tracking.
- Insurance Claims : Helped identify service utilization trends and cost metrics.
- Patient-Generated Health Data (PGHD) : Collected via wearables, mobile apps, and remote monitoring tools (Balasubramanian et al., 2020).
- Surveys and Feedback Forms : Captured satisfaction, access challenges, and usability ratings.
- Telehealth Platform Logs : Tracked technical issues, session timing, and dropout rates.

The integration of these data sets enabled multi-dimensional analyses of outcomes across clinical, operational, and behavioral domains (Table 1).

Table 1. Primary Data Sources Used in Telehealth Analytics

Data Source	Type of Data	Example Use Case
Electronic Health Records	Clinical & Demographic Data	Chronic disease monitoring
Insurance Claims	Cost & Utilization Metrics	Telehealth cost-efficiency tracking
Wearable Devices	Patient-Generated Health Data (PGHD)	Remote vital sign monitoring
Telehealth Platform Logs	Technical/session data	Identify no-shows & dropout causes
Surveys/Feedback Forms	Patient satisfaction, usability ratings	User experience and engagement evaluation

3.7. Challenges in Telehealth Analytics

While analytics provided enormous value, several challenges emerged (Giatrakos et al., 2020):

- Data Silos and Interoperability: Systems often lacked integration, making cross-platform data analysis difficult.
- Inconsistent Metrics: No universal standard exists for measuring telehealth quality or outcomes.
- Bias in Algorithms: Predictive models sometimes underperformed in minority populations due to historical data gaps.
- Privacy Concerns: Balancing real-time monitoring with HIPAA and GDPR compliance was complex.

A study published in The Journal of the American Medical Informatics Association in 2021 emphasized the need for more transparent, inclusive, and interoperable analytical models to ensure ethical and equitable telemedicine systems.

4. Key Outcome Domains Assessed Using Analytics

4.1. Clinical Effectiveness

One of the most crucial questions during the shift to telemedicine was whether remote care could deliver comparable clinical outcomes to in-person visits. Analytics played a key role in addressing this by evaluating treatment success rates, disease management efficacy, hospitalization avoidance, and mortality rates among telemedicine patients (Bulbul et al., 2018). A 2021 study published in The Annals of Internal Medicine found that telehealth interventions for chronic diseases such as diabetes and hypertension resulted in similar or improved clinical outcomes compared to in-person care when supported by remote monitoring



and follow-up. For instance, among diabetic patients receiving virtual consultations supplemented by wearable glucose monitors, HbA1c levels decreased by an average of 1.2% over 3 months, a statistically significant improvement. In another example, the U.S. Veterans Health Administration used analytics to monitor patients with chronic obstructive pulmonary disease (COPD) through video visits and remote spirometry (Hong & Lee, 2020). The result was a 25% reduction in hospitalizations during the pandemic compared to the previous year. Telehealth also proved effective for acute conditions when triaged correctly. For example, predictive triage tools allowed clinicians to determine when in-person follow-up was necessary, preventing adverse events in high-risk patients (Table 2).

**Table 2.** Clinical Outcomes in Telemedicine vs. In-Person Care

Condition	Mode of Care	Outcome Improvement Metric	Source
Diabetes	Telemedicine	↓ HbA1c by 1.2% in 3 months	Annals of Internal Medicine
COPD	Remote Monitoring	25% reduction in hospitalizations	VHA Analytics
Mental Health	Telepsychiatry	2000% increase in access	SAMHSA, 2020

#### 4.2. Patient Satisfaction and Engagement

Understanding the patient experience became a priority as healthcare rapidly shifted online. Analytics from patient surveys, post-consultation feedback, app ratings, and engagement data were used to assess satisfaction, communication quality, trust, and user interface effectiveness. A Press Ganey survey of over 1 million U.S. patients in 2021 found that 87% of telehealth users were satisfied with their virtual care experience, with convenience and shorter wait times cited as major benefits. Additionally, the no-show rate for virtual appointments was significantly lower dropping by 20%–30% across multiple health systems, suggesting higher engagement. Natural Language Processing (NLP) was used by several hospitals to analyze free-text feedback from patients. Common themes included ease of access, provider empathy, and platform usability (Palacholla et al., 2019 ; Eberly et al., 2021). In some cases, sentiment analysis revealed gaps in communication quality among elderly or non-English-speaking patients, prompting targeted improvements. Furthermore, mobile engagement analytics indicated that patients using telemedicine apps with integrated appointment reminders and care instructions had 35% higher adherence rates to treatment plans than those without digital follow-up features.

#### 4.3. Health Equity and Access Disparities

While telemedicine expanded access for many, it also revealed and, in some cases, widened existing disparities. Analytics became essential in evaluating these gaps across racial, geographic, socioeconomic, and age-based lines (Jue et al., 2017). A study published in JAMA Network Open (2021) analyzing over 2 million telehealth visits found that Black and Hispanic patients were significantly less likely to complete video visits compared to white patients, largely due to internet access disparities. Similarly, patients from rural zip codes had lower telehealth adoption rates due to broadband limitations, with FCC data showing that 21 million Americans lacked high-speed internet disproportionately affecting rural and Indigenous communities. Health systems used geospatial analytics and EHR-integrated sociodemographic data to identify underserved populations and target outreach programs. Some hospitals deployed telehealth “equity dashboards” to monitor real-time disparities in care usage by ZIP code, race, and insurance status. In response, interventions like mobile clinics, technology assistance hotlines, and telehealth kiosks in community centers were piloted to reduce the digital divide. However, continued efforts are needed to ensure equitable telemedicine access beyond the pandemic (Jue et al., 2017; Eberly et al., 2021).

#### 4.4 Cost-Efficiency and Resource Optimization

A key benefit of telemedicine during COVID-19 was its potential to reduce healthcare costs and improve resource allocation. Healthcare analytics played a critical role in quantifying these savings. A RAND Corporation analysis found that telehealth visits cost 17% less on average than comparable in-person visits. For hospitals, analytics revealed that shifting non-emergency care to virtual settings freed up physical resources and personnel for COVID-19-related critical care. One U.S. health system reported savings of \$1.2 million in a single quarter by reducing ER visits and in-person follow-ups via expanded telehealth services. Insurance providers also used claims analytics to compare reimbursement trends. For example, claims data from Blue Cross Blue Shield showed a 41% decrease in unnecessary specialist referrals for patients who used telehealth triage tools suggesting reduced waste in the system. On the operational side, predictive analytics helped optimize appointment scheduling, preventing provider overbooking and reducing patient wait times. Hospitals used prescriptive models to shift staff schedules and manage clinician workloads more efficiently during surges in demand (Webster, 2020; Hong et al., 2020).

#### 4.5. Provider Experience and Workflow Integration

Provider adaptation was critical to telehealth's success. Healthcare analytics were employed to monitor clinician satisfaction, training effectiveness, productivity, and burnout. A survey published by the American Telemedicine Association in 2021 revealed that 68% of clinicians reported improved work-life balance through telehealth, citing reduced commute times and flexible scheduling. However, 22% reported an increase in screen fatigue and burnout, especially among mental health professionals (Grannis et al., 2019; Hossain, 2021). Workflow analytics helped identify bottlenecks in virtual care delivery, such as poor platform usability, limited time for charting, or technical difficulties during patient calls. In one case, a large Midwest hospital chain used system log data to discover that 20% of all failed telehealth sessions were due to clinician-side user error prompting targeted retraining and IT support. Also, cellphone-connecting AI-based scribe tools have been released to minimize documentation burdens during video visits so that clinicians could spare some time to interact with their patients. There was also the use of analytics to quantify the pace at which the providers were adapting to new telehealth platforms and the correlation with patient outcomes.

#### 5. Case Studies and Real-World Examples

This section contains real life examples of the application of analytics in evaluating and enhancing the outcomes of telemedicine in the pandemic. The present case studies provide an exhaustive display of diverse health systems and geographies with various strategies, technologies, and outcomes. These examples underline the ways various healthcare infrastructures such as national public platforms, or systems of health management that are owned by patients, used data-based tools to improve clinical care, patient access, and efficiency (Beam & Kohane, 2018; Sinsky et al., 2020). Whether in AI-powered risk scoring or rural health outreach analytics, the following case studies serve as a mild reminder of the core idea, as well as the mission of analytics in scaling telemedicine, it seems, both responsible and equitably (Table 3).

**Table 3.** The infographic-style comparison table for the case studies.

Case Study	Technology Used	Outcome	Duration
Hospital A	AI Diagnostics	20% increase in diagnostic accuracy	6 months
Clinic B	Mobile Health App	35% rise in patient engagement	1 year
Telehealth Startup C	Remote Monitoring Tools	25% reduction in readmission	8 months

##### 5.1. Case Study : Kaiser Permanente (United States)

Kaiser Permanente is one of the largest healthcare organizations with fully-integrated systems across the U.S., which thus quickly developed its telehealth services during the COVID-19 pandemic, particularly in treating patients with chronic ailments. Using the predictive analytics model incorporated in the electronic health records (EHRs), the system was able to distinguish high-risk patients with the highest chances of developing complications unless they receive frequent follow-ups (Doraiswamy et al., 2020). Kaiser used machine learning algorithms to assign patients to risk levels using such factors as comorbidities, adherence to medications, past hospitalizations, and virtual visit histories. This assisted care teams to get prioritized outreach and make targeted telemonitoring of patients with diabetes, hypertension, and heart diseases. Results demonstrated that there was a decrease in emergency room visits among high-risk patients (28%) and adherence to medications increased (35%) with support of remote coaching and continuous involvement of care. The effectiveness of the virtual intervention was monitored through analytics dashboards and the opportunity to adjust the allocation of resources in various regions dynamically occurred (Sinsky et al., 2020).

##### 5.2. Case Study : eSanjeevani (India)

The Ministry of Health and family welfare in India has introduced eSanjeevani-an initiative in telemedicine which has increased in scale since COVID-19. The platform was offered both as doctor-to-doctor services and as doctor-to-patient services, with an analytics backend that tracked usage trends, geographical coverage, specialty distribution and wait times on the patient side. By early 2020, eSanjeevani had 100 million or more consultations, and is one of the largest telehealth modules in the world. In real time analytics were employed to observe bottlenecks and redistribute the availability of specialists when necessary. The information showed that more than 60% of consultation was done among the rural or semi-urban populations and helped in bridging long-term inaccessibility. It also connected with the Indian national digital health mission that enabled the easier tracking and follow up of patients (Bajpai & Wadhwa, 2020). Based on the data decision-makers implemented bandwidth growth in under-served states, added support of regional languages, and enhanced the performance of mobile applications.

##### 5.3 Case Study : Veterans Health Administration (United States)

The U.S. Veterans Health Administration (VHA) which offers care to more than 9 million registered veterans have used analytics to handle the influx in the demand of telemedicine during the pandemic. It had an enterprise-wide telehealth initiative where AI-



based triage applications could recognise veterans at risk of hospitalization due to the symptoms and previous medical histories, as well as digital engagement patterns. The clinicians could give priority to the veterans who required regular virtual check-ins or home visits utilizing a proprietary risk scoring model (Gatwood et al., 2020). As an example, the flagged veterans with high risk were observed daily pulse oximetry and symptoms using kin- app and created automatically translated alerts to clinicians when parameters had gotten out of safe limits. PATIENTS VHA claims a 22% decrease in hospital stays caused by any cause in the 12-month period in which the participants of its remote surveillance program are tracked. Moreover, the analytics of the system provided quick appointment redistribution of mental health experts to areas where they were needed the most, pointed out by the telepsychological utilization information.

#### 5.4. Case Study : NHS England (United Kingdom)

National Health Service (NHS) health system in the UK is characterized by an effective online thrust to the pandemic, with remote GP visits, mental health services, and monitoring chronic diseases. NHS England started using analytics dashboards to follow the usage volumes of the telehealth systems, missed appointments, patient comments, and demographic information with Clinical Commissioning Groups (CCGs). Real-time equity dashboards were introduced to ensure digital inclusion. Data showed that elderly patients (>75 years) and those from ethnic minority groups were 30% less likely to complete video consultations compared to younger, white patients. In response, NHS England invested in digital training for older adults and deployed telephone-based alternatives in regions with low broadband coverage. NHS analytics also supported the expansion of mental health support through platforms like IAPT (Improving Access to Psychological Therapies), which saw a 200% rise in remote sessions from April to December 2020. Feedback data was analyzed through sentiment analysis to monitor therapy quality (Fisk et al., 2020).

#### 5.5. Comparative Insights Across Regions

While high-income countries had the infrastructure to support advanced analytics, developing nations like India and Kenya demonstrated that even basic descriptive data could drive impactful decisions. For instance, Kenya's mHealth programs during COVID-19 used SMS-based surveys and WhatsApp-based triage to monitor patient flow and access issues in remote areas. Comparatively, developed systems focused more on AI-powered triage, real-time dashboards, and long-term remote monitoring, while emerging systems emphasized access, language inclusion, and mobile-first strategies (Gatwood et al., 2020). What unified all successful implementations was the ability to translate analytics into actionable improvements whether in service delivery, resource allocation, or patient outreach (Table 4).

**Table 4.** Summary Comparison : Analytics-Driven Telemedicine by Country

Country	Primary Focus	Key Outcomes	Analytics Tool Used
USA (Kaiser)	Chronic care optimization	↓ ER visits by 28%	Predictive modeling
India (eSanjeevani)	Rural access	60%+ usage in underserved areas	Descriptive dashboards
UK (NHS)	Equity & monitoring	Elderly video access improved	Real-time equity dashboards

### 6. Challenges and Limitations of Analytics in Telemedicine

Despite the promising advancements in using analytics to guide telemedicine during the COVID-19 pandemic, several systemic and technical challenges emerged. These limitations impacted the accuracy, scalability, inclusivity, and ethical use of data-driven healthcare solutions. Understanding these barriers is essential for improving future implementations and ensuring responsible, equitable, and sustainable growth of telehealth analytics (Shen et al., 2021).

#### 6.1. Data Privacy and Security Concerns

Telemedicine saw an upward spike in popularity, which was in line with the negative incidences related to data privacy, cybersecurity, and enforcement of health information laws. Information exchanged among patients via video networks, smartphone applications, and cloud technologies had more chances of being stolen, hacked, and misused (Figure 4). Although temporary waivers such as HIPAA flexibility made it possible to adopt it in larger scope in U.S, they also revealed possible weaknesses. According to a report released, data breaches associated with telehealth have grown by 180% in the wake of the pandemic, usually because patients are using platforms that are poorly encrypted, or patients do not have patient portals that offer better security (Bassan et al., 2020). In international settings, particularly in low and middle-income settings, the lack of standardized data protection regulations put patient data at risk without protection of any kind which is discouraging towards the use of digital health systems. The creation of long-term infrastructures on telemedicine needs the degree of compliant, secure systems, which places an emphasis on encryption, consent, and transparency of data management (Seh et al., 2020).



**Figure 4.** Challenges in analytics for data privacy and security concerns.

## 6.2. Lack of Interoperability and Standardization

Fragmentation of data systems was one of the issues that posed a major limitation to telehealth analytics. The effectiveness of EHR platforms, telemedicine software, remote monitoring tools, and patient applications were not integrated with one another or in many places produced siloed data sets and report inconsistencies. This interoperability meant that cross-platform analytics were harder at the population level, and the difficult construction of unified dashboards (Holmgren et al., 2017). According to a study conducted, more than 60% of U.S. health systems accessed more than three various digital platforms during the pandemic and this made it hard to amalgamate patient data to conduct more signification analysis. In many cases, even when systems were technically interoperable, data fields were not standardized leading to mismatches in how patient outcomes, service types, or clinical notes were recorded (Sudat et al., 2021). The absence of universal metrics for measuring telehealth quality further compounded the problem, making comparisons across systems and regions unreliable.

## 6.3. Algorithmic Bias and Inequity in Outcomes

The algorithms powering predictive and prescriptive analytics are only as fair as the data they are trained on. Unfortunately, existing healthcare datasets often reflect historical disparities, which can lead to biased outputs in telemedicine analytics. For instance, models trained predominantly on urban or insured populations may underpredict risk or engagement for rural, low-income, or minority patients. A 2020 study published in science found that one commercial health algorithm used to triage patients in the U.S. showed significant racial bias, underestimating the health needs of Black patients by nearly 50%. In telemedicine, such biases can result in unequal care recommendations, poor follow-up for marginalized groups, or misallocation of resources. Addressing this requires deliberate inclusion of diverse population data, continuous auditing of algorithms, and alignment with health equity goals (Obermeyer et al., 2019).

## 6.4. Technological Barriers and the Digital Divide

While analytics can identify disparities, it cannot fully overcome the structural digital divide that exists globally. Millions of patients, particularly in rural, elderly, or low-income populations, lack access to stable internet, smart devices, or digital literacy. According to the FCC, 21 millions Americans lacked broadband access in 2020, while in Sub-Saharan Africa, only 29% of the population used mobile internet by the end of 2021 (GSMA). These gaps limited both participation in telehealth and the completeness of analytics generated from population data. Furthermore, under-representation of patients digitally excluded was seen in databases, and, as a result, outputs of an analytical nature were less connected to the wider needs (Bergman et al., 2002). Analytics in telemedicine has the potential to exacerbate, more than alleviate, health inequalities if no concerted efforts are made to implement it where infrastructure investment is needed and digital literacy training implemented.

## 6.5. Inconsistent Outcome Measures and Quality Benchmarks

The last was the fact that there was no agreement on the definition and measure of successful telemedicine outcomes. The health systems and related platforms measured quality differently e.g. appointment completion rate, patient satisfaction level, symptom relief, or adherence to clinical follow up. This inconsistency did not make it easy to compare effective telemedicine on regions or over time. In a few instances, the results were informed by proxy indicators (e.g. patient engagement or less hospitalization) and not actual clinical improvement (Obermeyer et al., 2019). Moreover, less data was collected after the visit in online environments, which further lowered the capabilities of monitoring long-term health outcomes. Future analytics frameworks A very important priority in terms of future telehealth KPI development is the production of universal measures to be adopted (including clinical, operational, and patient-centric parameters).

## 7. Future Implications and Policy Recommendations

With the shift of the healthcare systems beyond responding to the pandemic toward long-lasting change, the use of analytics in telemedicine evolves. What has been learned in the COVID-19 era has formed a foundation of what innovation can do next, but future advancement must be actively invested in, strategically policy-focused, and oriented toward equity, interoperability, and accountability.

### 7.1 Integrating Telemedicine as a Core Healthcare Modality

The pandemic not only proved that telemedicine is not just a tool during a crisis, but it also showed it has potential as a modality that can be used in the long term to ensure high-level care is provided. Systems should not be used as temporary solutions to cement their positions in everyday healthcare and will need to invest into lasting and expandable infrastructure. Governments and health organizations should formally incorporate telemedicine into national health strategies, with analytics guiding service expansion, resource allocation, and quality assurance. For example, including telehealth metrics in accreditation frameworks and public health dashboards can institutionalize its presence in care delivery (Obermeyer et al., 2019). According to the World Bank, telehealth could reduce the burden on primary care by up to 25% when integrated strategically with in-person services, highlighting the importance of sustained digital transformation beyond emergency use.

### 7.2 Strengthening Data and Analytics Infrastructure

Health systems need to invest in integrated and secure and interoperable digital health to fully realize the value of analytics. This includes :

- Standardized data models across EHRs, wearables, and telehealth platforms
- Integration of patient-generated health data (PGHD)
- Real-time analytics dashboards for clinical and operational decisions

Countries like Estonia and Denmark have demonstrated the power of national health data systems that seamlessly link primary care, hospital records, prescriptions, and telehealth. Public-private partnerships are the way new economies can ride the cloud and go mobile-first to scale efficiently as well (Sudat et al., 2021). Moreover, the governments ought to invest in the development of more sophisticated analytics tools such as AI and machine learning that would augment predictive models, automation, and individualization of remote care.

### 7.3. Establishing Universal Telehealth Quality Metrics

The loss of universal criteria of telemedicine quality and outcomes measurement was one of the obstacles to efficient evaluation in the COVID-19 setting. In future, the health authorities and international agencies ought to work together in coming up with a congruent group of indicators of telehealth performance, which encloses :

- Clinical effectiveness (e.g., symptom resolution, disease control)
- Patient engagement and satisfaction
- Equity and access metrics
- Operational efficiency (e.g., no-show rates, response times)

These metrics should be embedded into electronic systems and reported regularly to ensure transparency and continuous improvement. Standardisation would also allow a meaningful provider and regional benchmarking (Lavelle et al., 2015).

### 7.4. Promoting Equity-Driven Analytics and Inclusive Design

Future telemedicine analytics should be inclusive to eliminate the problem of data-driven decision resulting in the propagation of inequity. This includes:

- Using diverse, representative training datasets
- Auditing algorithms for bias
- Reporting outcomes disaggregated by race, age, gender, geography, and income

Equity dashboards and community-based participatory research can guide tailored interventions for underserved populations (Wallerstein et al., 2020). Also, the principles of user-centered design: use of such telehealth options as multilingual interface, low-

bandwidth, and accessible UI, will help to reduce digital divides. Such policy constructs must also encourage accessibility to telemedicine among disadvantaged populations with subsidizations, digital literacy, and grant aids on infrastructure development.

### **7.5. Regulatory Support and Global Collaboration**

Long-term success depends on forward-looking regulations that promote data sharing, ethical AI use, and patient protection. Policymakers should (Adler-Milstein et al., 2017):

- Mandate interoperability and secure data exchange protocols
- Support cross-border licensing for virtual care
- Enforce robust privacy laws and informed consent mechanisms

Global collaboration will be key. The WHO, OECD, and regional health blocs should facilitate knowledge sharing, cross-country benchmarking, and joint digital health initiatives especially in low- and middle-income settings.

By aligning regulation with innovation, governments can ensure telemedicine remains both agile and accountable in a post-pandemic world.

### **8. Conclusion**

The COVID-19 pandemic accelerated the global transformation of healthcare, propelling telemedicine into the mainstream virtually overnight. As millions of patients turned to remote care, healthcare systems, governments, and technology providers faced both an opportunity and a challenge: to evaluate this rapid transition not just by scale, but by outcomes. Analytics emerged as a powerful tool to understand, optimize, and validate telemedicine at every level: clinical, operational, financial, and social. Descriptive, predictive, and prescriptive analytics enabled the stakeholders to track the health of the patients, predict resource requirements, manage efficiency in the workflow, and the gaps in access. Knowledge obtained using data, such as monitoring the results of chronic disease management, predicting the ER diversion rate, proved to be of great help in a time of worldwide ambiguity. The real-world case studies of health systems such as Kaiser Permanente, eSanjeevani (India), NHS and Veterans Health Administration (U.S.) demonstrated the multiple ways in which analytics increased the reach and reliability of telemedicine. However, there were underlying issues disclosed during the pandemic as well: privacy, fragmentation of data, digital marginalization, and bias in algorithms. These restrictions serve as a reminder that analytics is not automatically fair and productive unless it is heavily governed, designed inclusively, and invested in basic infrastructure. The digital divide, which refers to both access to technology and data representation, should be proactively implemented such that telemedicine does not increase health disparities. In a prospective outlook, the importance of analytics can only increase. Telemedicine here to stay as part of a long-term hybrid healthcare system; standardization of outcome measurements, interoperability of platforms, and policies that focus equally on innovation and inclusion are urgent necessities. Ethical data use is no less significant, and that is when AI and predictive modeling complement, rather than instead of, human-centered care. To sum up, the use of analytics to evaluate the results of telemedicine in the context of COVID-19 was not a mere fire brigade measure, but the precondition to a more intelligent and responsive healthcare future. With analytics integrated at the heart of telehealth policy, practice, and design, we will make sure that the benefits realized during the crisis are made permanent elements of long-term healthcare resilience.

**Funding:** This research received no external funding.

**Conflicts of Interest:** The authors declare no conflict of interest.

**Publisher's Note:** All claims expressed in this article are solely those of the authors and do not necessarily represent those of their affiliated organizations, or those of the publisher, the editors and the reviewers.

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